

**MINUTES OF THE 37TH MEETING OF THE IMPLEMENTATION COMMITTEE FOR
REORGANIZING THE FEDERAL GOVERNMENT
HELD ON 09-07-2020**

The 37th and last meeting of the Implementation Committee was held on 09-07-2020 at 02:00 p.m. in Institutional Reforms Cell (IRC), the P.M. Office. It was chaired by Dr. Ishrat Husain, Advisor to the Prime Minister on Institutional Reform & Austerity. The list of the participants is annexed. The agenda of the meeting was as under:

- i. Proposal of merger of CWHR with PCSIR by Ministry of S&T
 - ii. Request for change in status of National Industrial Relations Commission (NIRC) from AB to ED by Ministry of OP&HRD
 - iii. Progress report by MS Wing on implementation status of decisions of the Committee
 - iv. Concerns of Secretary Industries on the reorganization of the Industries Divisions and finalization of status of PHSADC, NFC and SEC
 - v. Shifting of record to Cabinet Division for Cabinet Committee on Institutional Reforms
2. To begin with the Chair informed the participants that it is the last meeting of the Implementation Committee. He further stated that the remaining agenda of continuing and new reforms will be taken up by Cabinet Committee with the same composition under the Chairmanship of Mr. Shafqat Mehmood, Federal Minister for Federal Education and Professional Training. He also informed that the Secretariat support for the Committee will be provided by Cabinet Division. The Chair further assured the members of the Committee that the IRC will continue to provide full support to the new Committee and the work on institutional reforms of the Federal Government will continue.

Agenda Item No.i: Proposal of merger of Council for Works and Housing Research (CWHR) with Pakistan Council of Scientific and Industrial Research (PCSIR) by Ministry of Science & Technology

3. The representative of the Ministry of Science & Technology stated that the functions of CWHR are as under:-
- to guide and expedite Research activities in Civil Engineering Works with special focus on affordable housing including construction of model structures and demonstration units.

- to collaborate with Regional, National and International institutes or organizations and eminent individuals and groups.

Regarding the status of the organization, he informed that it was established under resolution as an 'Autonomous Organization' in 1964. However, the draft bill for determining its final status is pending since 2010. Regarding the PCSIR, he stated that it was established through Act of the Parliament, 1973 as an Autonomous Body to build a strong scientific and technological base of the country for the development of knowledge economy. He further stated that the PCSIR provides services in many fields including biotechnology, engineering, food, advance and composite material etc. The representative stated that the proposal of the Ministry is to merge both the organizations as functions of CWHR are similar to those of PCSIR, and expertise of CWHR in civil engineering can be best utilized by the PCSIR. In response to a query by a member of the Committee regarding the performance of CWHR, the representative stated that no research activities at present are being undertaken and he further stated that the entity is almost nonfunctional. The Members of the Committee viewed that in such situation it seems appropriate to wind up / liquidate the entity instead of its merger with PCSIR. As far the assets are concerned, these be transferred to PCSIR, and the employees can be given the option of golden hand shake or placed in Surplus Pool, as the case may be. The Committee directed the Ministry to come up with a working plan within one month for this winding up of CWHR, transfer of assets and liabilities and the deployment of Human Resources.

Agenda Item No.ii: Request for change in status of National Industrial Relations Commission (NIRC) from AB to ED by Ministry of OP&HRD

4. The representative stated that NIRC is an Autonomous Body and is being governed through an Act. The functions of the Commission are as under:-

- i. to adjudicate industrial disputes
- ii. to register trade unions and industry-wise trade unions
- iii. to determine the collective bargaining agents
- iv. to deal with unfair labour practices, and
- v. to advise the Government in respect of education of workers and to deal with individual grievance cases.

He further stated that the Commission wants to become an Executive Department. The Members of the Committee observed that how an entity that is being governed through

an Act can become an Executive Department. The Committee further inquired that why the Commission wants to become Executive Department when it is a quasi-judicial body and playing an important and independent role. The representative replied that the Commission has no Board of Directors and also no source of revenue which are the glaring features of Autonomous Body. The Committee replied that in those cases where the entities have no Board of Directors, it is the Ministry concerned that assumes the role of the Board. The Committee made it clear that it is not necessary that every Autonomous Body generates its own revenue/ is self-sustaining entity, and further informed that Government will continue to grant budget to the Commission just like in the past. It was further clarified that the terms and conditions of employment of present employees will not be altered by its categorization as an Autonomous Body. The Ministry was directed to communicate the same to the Commission and alleviate their unfounded concerns.

Agenda Item No.iii: Progress report by MS Wing on implementation status of decisions of the Committee

5. On the invitation by the Chair, Director General, M.S. Wing presented the progress on the implementation of the decisions of the Cabinet that were made on the recommendation of the Implementation Committee as under:-

A. (Transfer to Provinces / GB)

Sr.No.	MINISTRIES/ DIVISIONS	Name of Departments	Proposed configuration	Latest Status provided by the Ministry/Division
1.	Industries and Production	Department Explosives of	Transfer to Petroleum Division	All formalities for transfer of the department will be completed by the end of June, 2020.

B. (Winding up/Liquidation)

Sr.No.	MINISTRIES/ DIVISIONS	Name of Departments	Proposed configuration	Latest Status provided by the Ministry/Division
1.	Industries & Production	Aik Hunar Aik Nagar	To be wound up / liquidated	All past dues of the employees have been cleared and employees smoothly laid off. Final audit is underway. However, no timeline has been provided by the

				Ministry.
2.	Kashmir Affairs & Gilgit Baltistan	T.B Wing, Attock	To be wound up / liquidated	Consent of employees sought and out of nine employees, two have consented for voluntary retirement whereas remaining opted to be transferred/placed on the Surplus Pool. No timeline has been provided so far.
3.	Cabinet Division	Abandoned Properties Organization, Islamabad Department of Stationery and Forms Sheikh Sultan Trust Karachi	To be wound up / liquidated	Necessary actions have been initiated and after completion of valuation, auction of immoveable properties, deposit of liquid assets in the Federal Consolidated Fund, and amendment in the APO act 1975, it is expected that the APO would be closed down by 30th June, 2021.
4.	Finance	Industrial Development Bank Limited (IDBL)	To be wound up / liquidated	Ministry of Finance has intimated that the winding up of the IDBL is underway. The bank has rolled back all of its operations, closed down all of its branches except two located at Karachi and Lahore. State Bank of Pakistan (SBP) has filed a Writ Petition on 02-10-2019, with honorable Sindh High Court for appointment of liquidator and now the case is in hearing process. No timeline has been provided so far.
5.	Railways	Railway Estate Development and Marketing Company Limited (REDAMCO) Kashmir Railway Limited (KR)	To be wound up / liquidated	No timeline has been provided so far.

C. (Mergers)

Sr.No.	MINISTRIES/ DIVISIONS	Name of Departments	Proposed configuration	Latest Status provided by the Ministry/Division
1.	Industries & Production	Karachi Tools, Dies & Moulds Centre, Karachi Furniture Pakistan	To be merged into PIDC	Merger of KTDMC into PIDC does not seem logical. Minister for Industries and Production and CEO, PIDC will review this merger and way forward will be sorted out Board of Directors of PIDC in its 134 th meeting held on 22 nd April, 2020 approved the merger of FP subject to due diligence in consultation

				with legal advisors/consultants. However, no timeline has been provided so far.
		Gujranwala Business Centre, Gujranwala	To be merged into PIDC	Meeting of the Board took place on 05.06.2020. Minutes are awaited. No timeline has been provided so far.
		Pakistan Machine Tool Factory, Karachi	To be transferred to Special Projects Division (SPD), with the condition to continue it for civilian use too	In order to develop further agreement on the issue of financial liabilities a high-level meeting had been convened on 10.06.2020, with all stakeholders, under the chairmanship of Federal Minister MoIP. The draft summary shall be moved for the ECC accordingly. However, no timeline has been provided so far.
		ENAR Petrotech Services Pvt Limited	To be handed over to OGDCL, Petroleum Division	SECP has been requested to transfer ENAR Shares to Petroleum Division in order to materialize the transfer of ENAR. Response is awaited.
		National Fertilizer Marketing Limited (NFML)	To be merged with Trading Corporation of Pakistan, Commerce Division	Committee under Cabinet Division has proposed to oversee formalities of legal transfer and merger. However, no timeline has been provided so far.
		NFC Institute of Engineering and Technology, Multan	To be handed over to Ministry of Federal Education & Professional Training	IMPLEMENTED.
		Institute of Engineering and Fertilizer Research, Faisalabad		
		National Industrial Parks Development and Management Company	To be merged into Pakistan Industrial Development Corporation (PIDC)	The merger is being reviewed by the Minister and will be processed in due course of time.
		Technology Up-Gradation & Skills Development Company (TUSDEC)		On recommendation of SECP, advice from Law Division is sought whether Section 42 Company with net assets in negative, be merged into Section 32 Company. However, no timeline has been provided.
		Industrial		The matter related to the

		Facilitation Centre		merger of IFC with PIDC was discussed on 12.05.2020. Due process is under way to transfer the shares of IFC (co-owned by other Government companies) to PIDC. That process will be completed in due course of time. However, no timeline has been provided so far.
2.	Housing & Works	National Housing Authority	To be merged with Naya Pakistan Housing Authority (NPHA)	Response is still awaited.
3.	Maritime Affairs	Marine Biological Lab, Karachi	To be merged with Marine Fisheries Department	IMPLEMENTED
		Directorate of Dock Workers Safety, Karachi	To be merged with Mercantile Marine Department	
		Directorate of Seamen's Welfare & Seamen Hostel, Karachi	To be merged with Pakistan Marine Academy	
4.	National Health Services, Regulations & Coordination	Directorate of Central Warehouse of Supplies	To be merged with Population Wing of National Health Services, Regulations & Coordination Division	IMPLEMENTED
		Islamabad Blood Transfusion Authority (IBTA)	To be merged with Federal Health Regulatory Authority (FHRA)	
		National Health Information Resource Centre (NHIRC)	To be merged with Health Planning, System Strengthening & Information Analysis Unit (HPSIU)	
		District Population Office (DPO), Islamabad	To be merged with District Health Office, Islamabad	

Sr.No.	MINISTRIES/ DIVISIONS	Name of Departments	Proposed configuration	Latest Status provided by the Ministry/Division
5.	National History & Literary Heritage	Quaid-i-Azam Academy (QAA), Karachi	To be merged with Quaid-e-Azam Mazar Management Board	Timeline for implementation cannot be ascertained in view of involvement of various stakeholders including the Islamabad High Court.
		Aiwan-e-Iqbal Complex (AIC), Lahore	To be merged with Iqbal Academy, Lahore	
		Urdu Science Board (USB), Lahore	To be merged with National Language Promotion Department (NLPD), which is proposed to be renamed as National Language Promotion Authority and converted into an	
		Urdu Dictionary Board (UDB), Karachi		

			Autonomous Body	
6.	Petroleum Division	Pakistan LNG Limited (PLL) Pakistan LNG Terminals Limited (PLTL)	To be merged into a single unit as Autonomous Body	No timeline has been provided so far.
7.	Others [Prime Minister's Office]	Earthquake Reconstruction & Rehabilitation Authority	To be merged with NDMA	NDMA has informed vide U.O No.F.1(9)/2008-MDMA (C&IM) dated 22 nd June, 2020 that the organization is pursuing hard to complete legal formalities for merger of ERRA into NDMA as already mentioned in the brief. However, giving accurate time line for merger of ERRA with NDMA is not possible as it is beyond control of NDMA like passing of resolutions by the provinces.
8.	Federal Education & Professional Training	Academy of Educational Planning & Management (AEPAM) and NEAS	Notified for merger with NEAS to create EPRU in M/o FE&PT- 14 th April, 2020	The Ministry of FE&PT intimated that the matter is under process. However, vide O.M. No.3-13/2020-AEPAM/NEAS Policy, dated 29.06.2020 that instead of merger of AEPAM and NEAS into an autonomous body they should be merged with the status of an attached department of Ministry of FE&PT as "Pakistan Institute of Education"

6. Regarding the entities of National History and Literary Heritage, the Federal Minister who is also Member of the Committee informed the Committee that the matter is under active process. In the same way, regarding the entities of Petroleum Division, the Advisor to the P.M. on Petroleum informed that within a couple of days the job will be accomplished.

7. After the discussion, the Committee gave the following observations on the progress:-

- i. The decisions which have been implemented need not to be mentioned in the report.
- ii. The progress of decisions whose implementation is near completion be rigorously followed up by MS Wing.
- iii. The Ministries / Divisions which have not implemented the decisions or have not given the timeline or are hesitant to implement the decisions should be invited before the Committee to explain the position for non-implementation.

- iv. The Committee desired that the Minister for Industries and Production may be invited in the meeting for knowing his viewpoint on the merger of Karachi Tools, Dies & Moulds Centre, Karachi and other pending decisions, if any.
- v. The Committee also desired that newly constituted Cabinet Committee may endorse all the recommendations / decisions already taken by the Implementation Committee in order to ensure the continuity of the process.
- vi. The member desired that one meeting should exclusively convene to review the Implementation.

Agenda Item No.iv: Concerns of Secretary Industries on the reorganization of the Industries Divisions and finalization of status of Pakistan Hunting & Sports Arms Development Company (PHSADC), NFC and SEC

8. The representative of the Ministry of Industries & Production stated that the Ministry considers recommendations of the Committee as the decision of the Government and absolutely has no hesitation in its implementation. He stated that the most of the decisions of the Committee has been implemented and very few are left for which the procedural formalities are being completed. He assured the Committee that the Ministry is not interested to retain any of these entities. He stated that on official request by the Govt. of Khyber Pakhtunkhwa, the Ministry will transfer PHSADC to KP. He also stated that NFC has already been transferred to M/o Federal Education & Professional Training.

Agenda Item No.v: Shifting of record to Cabinet Division for Cabinet Committee on Institutional Reforms

8. The Chair thanked all Members of the Committee for supporting the Implementation Committee during the last one year. He further stated that IRC would remain providing all necessary support to the Cabinet Committee constituted under the Chair of Mr. Shafqat Mehmood, Federal Minister for Federal Education & Professional Training. He also informed that the Secretariat of the Cabinet Committee will be Cabinet Division, henceforth.

DECISIONS

- i. The Committee recommended winding up CWHR instead of merging it with PCSIR. The Ministry of Science & Technology is to bring a plan accordingly after one month and present it before the Committee on the lines specified in Para 3 above.
- ii. The Committee recommended keeping the status of NIRC as an Autonomous Body intact.
- iii. On the presentation by M.S. Wing regarding the status of the implementation of Cabinet Decisions, the Committee gave the following directions: -

- a) The progress of decisions whose implementation is near completion be rigorously followed up.
 - b) The Ministries / Divisions which have not implemented the decisions or have not given the timeline or are hesitant to implement the decisions should be invited before the Committee to explain the position for non-implementation.
 - c) The Committee desired that the Minister for Industries and Production may be invited in the meeting for solicit his viewpoint on the merger of Karachi Tools, Dies & Moulds Centre, Karachi and other pending decisions.
 - d) The Committee also desired that newly constituted Cabinet Committee may endorse all the recommendations / decisions already taken by the Implementation Committee in order to ensure the continuity of the process.
 - e) The member desired that one meeting should be convened to exclusively review the Implementation.
- iv. The Chair appreciated contribution by all Members of the Committee and assured the continuity of support by IRC to Cabinet Committee on Institutional Reforms.
9. The meeting ended with a vote of thank by the Chair.

List of participants of the 37th Meeting of Implementation Committee
held on 09-07-2020

- i. Dr. Ishrat Husain, Advisor to the PM on Institutional Reforms & Austerity, Islamabad.
- ii. Mr. Shafqat Mehmood, Federal Minister for Federal Education and Professional Training, Islamabad.
- iii. Mr. Pervez Khan Khattak, Federal Minister for Defence, Rawalpindi.
- iv. Mr. Nadeem Babar, Special Assistant to the Prime Minister on Petroleum, Islamabad.
- v. Mr. Mohammad Shehzad Arbab, Special Assistant to the Prime Minister on Establishment, Islamabad.
- vi. Dr. Ijaz Munir, Secretary, Establishment Division, Islamabad.
- vii. Mr. Javed Akbar, Special Secretary, Cabinet Division, Islamabad.
- viii. Mr. Afzal Latif, Secretary, Ministry of Industries & Production, Islamabad.
- ix. Mr. Capt (R) Nasim Nawaz, Secretary, Mo Science & Technology, Islamabad.
- x. Dr. Arshad Mahmood, Additional Finance Secretary (Exp), Finance Division, Islamabad.
- xi. Mr. Awais Manzur Sumra, Additional Secretary, Establishment Division, Islamabad.
- xii. Mr. Ahmad Attaur Rehman, Senior Consultant Research, M/o Law & Justice, Islamabad.
- xiii. Mr. Attiq Hussain Khokhar, Director General, Management Services Wing, Establishment Division, Islamabad.
- xiv. Mr. Tassaduq Hussain, Joint Secretary (Admn), M/o Overseas Pakistanis & Human Resource Development, Islamabad.
- xv. Mr. Qamar Zaman, Joint Secretary, Institutional Reforms Cell (IRC), Prime Minister's Office, Islamabad.
- xvi. Ms. Lubna Said Ghias, Deputy Secretary (Coord), Establishment Division, Islamabad.
- xvii. Dr. Altamash Janjua, Deputy Secretary, IRC, Prime Minister's Office, Islamabad.